



the power of
possibilities



I would like to tell you a story...



Sebastian Dosch's Legacy



Posing in front of the first pole set on the KEM system are, left to right, KEM Director Sebastian Dosch, Marshall Walters (electrical advisor and easement man) and KEM's first manager, Pius Mastel. The location was near the Danzig Elevator, and the picture was taken in 1947.

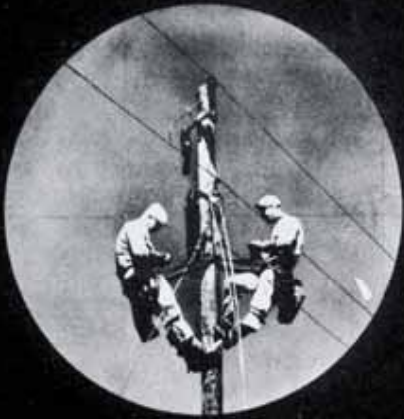
necessity is the
mother of invention



the advent of
computer technology



RURAL ELECTRIFICATION ADMINISTRATION • U. S. DEPT. OF AGRICULTURE



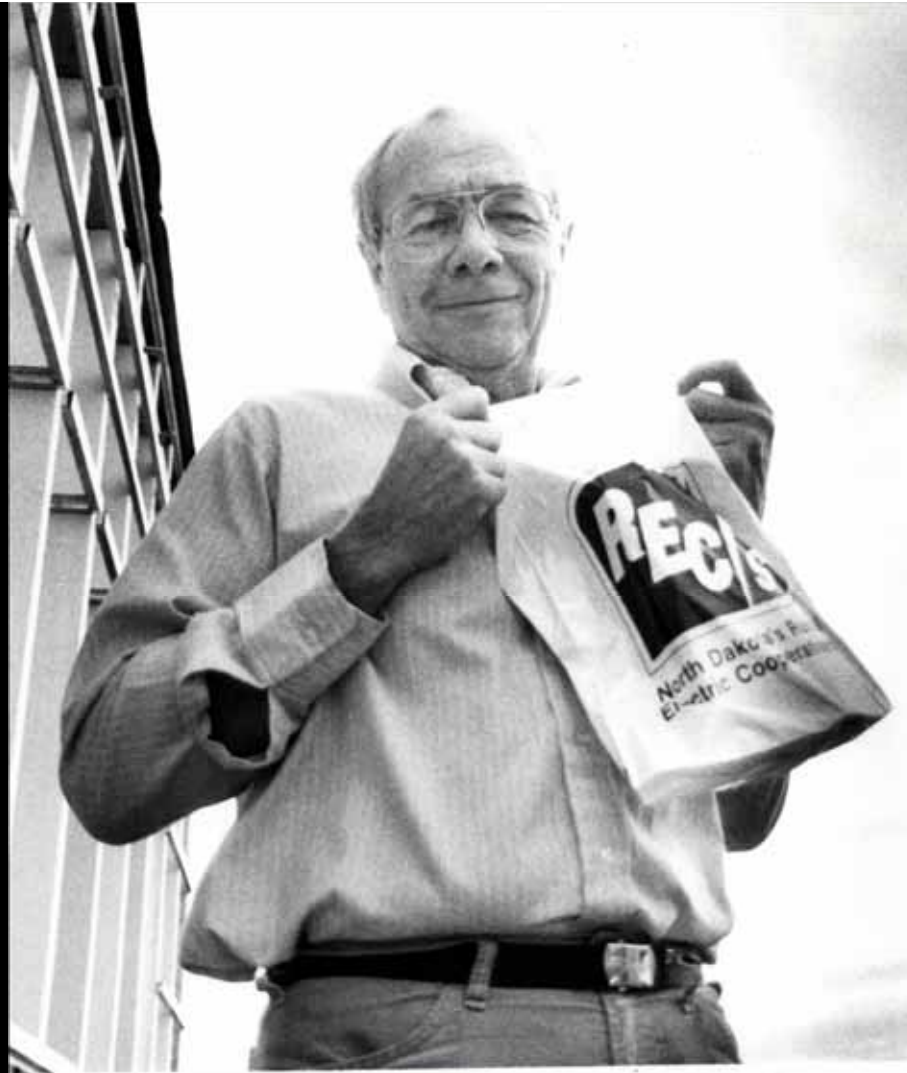
IT'S COMING—
ELECTRICITY
FOR YOU



Rural
Electrification
Administration

1935

1985




Leland (Chub) Ulmer
Past Manager at NDAREC

George Cornog



**KEM Electric
Cooperative, Inc.**

A Touchstone Energy® Cooperative 

Clarence Welander

James Valley
Electric Cooperative




George Jackson



George Donaldson



**Sheridan Electric
Cooperative, Inc.**

A Touchstone Energy® Cooperative 

Ransom Knutson



Tom Henderson





**EDP Division of
North Dakota Statewide
is Formed**

1961

FIRST 2 EDP
EMPLOYEES

1967

The logo for the EDP division, featuring the letters 'e', 'd', and 'p' in a stylized, lowercase font. The 'e' is light blue, the 'd' is black, and the 'p' is light blue. Below the letters, the word 'division' is written in a smaller, black, lowercase font.

edp
division

ARNOLD KETTERLING
+ RICHARD SEGER





Arnold Ketterling
NCDC Manager - 1968





Minot, ND

**VERENDRYE ELECTRIC
COOPERATIVE**



A Touchstone Energy® Cooperative

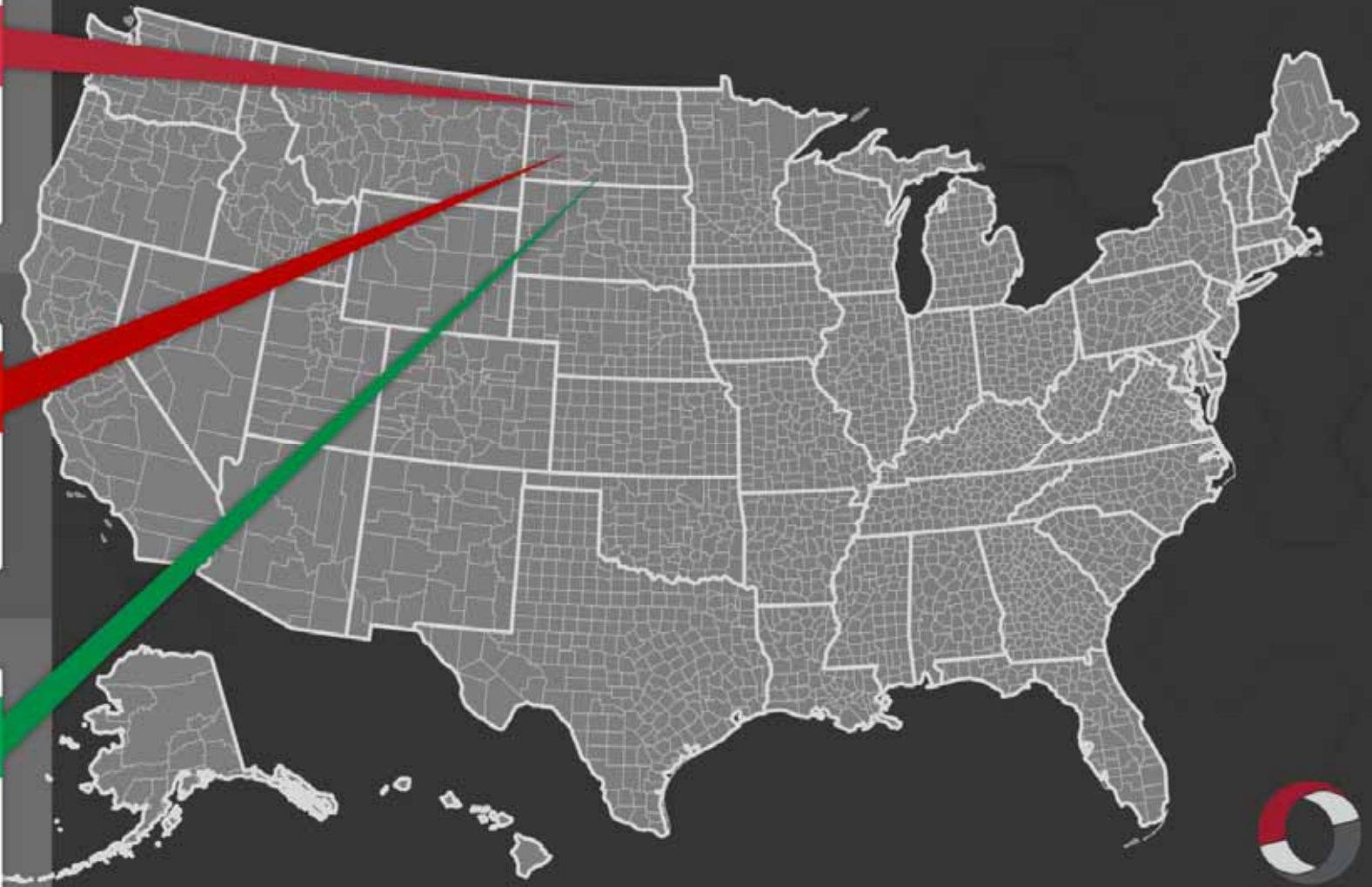
Dickinson, ND

**CONSOLIDATED
TELECOM**



Linton, ND

**KEM ELECTRIC
COOPERATIVE**



nisc

rates were established at



per meter, per month.



1967

CADP is formed

NCDC

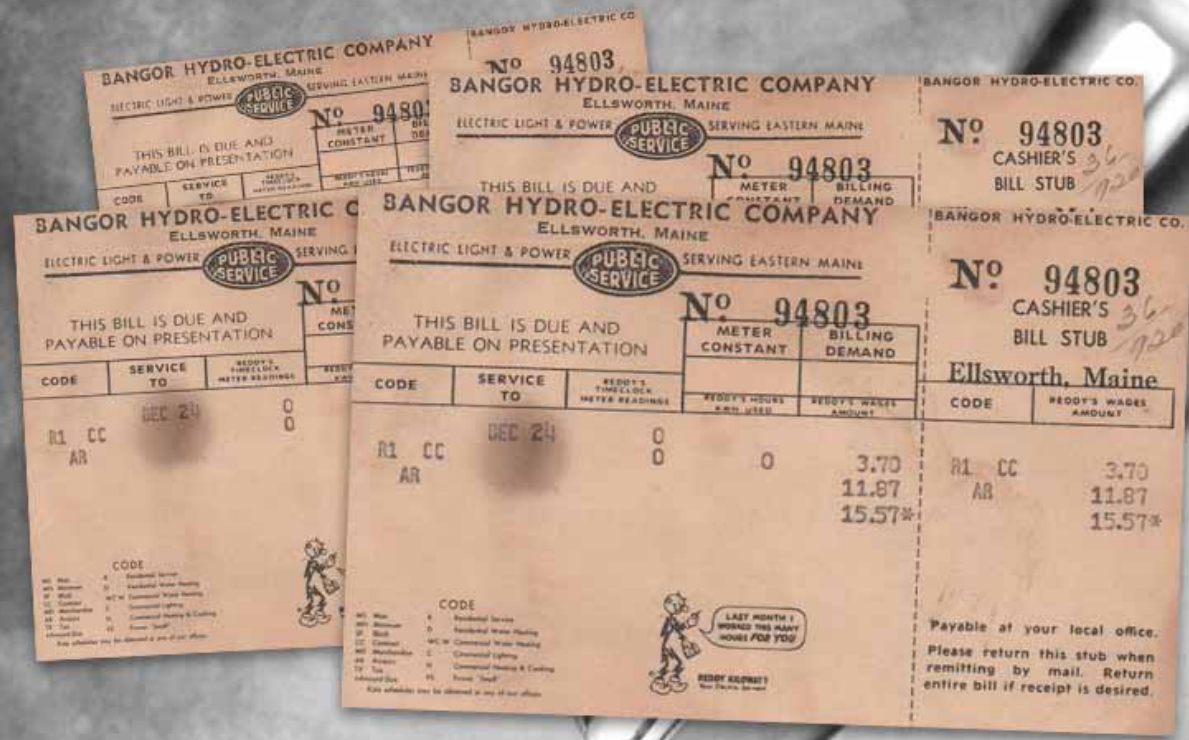


NCDC is formed

1968

North Central Data Cooperative





**First Live Billings
Produced**

1961

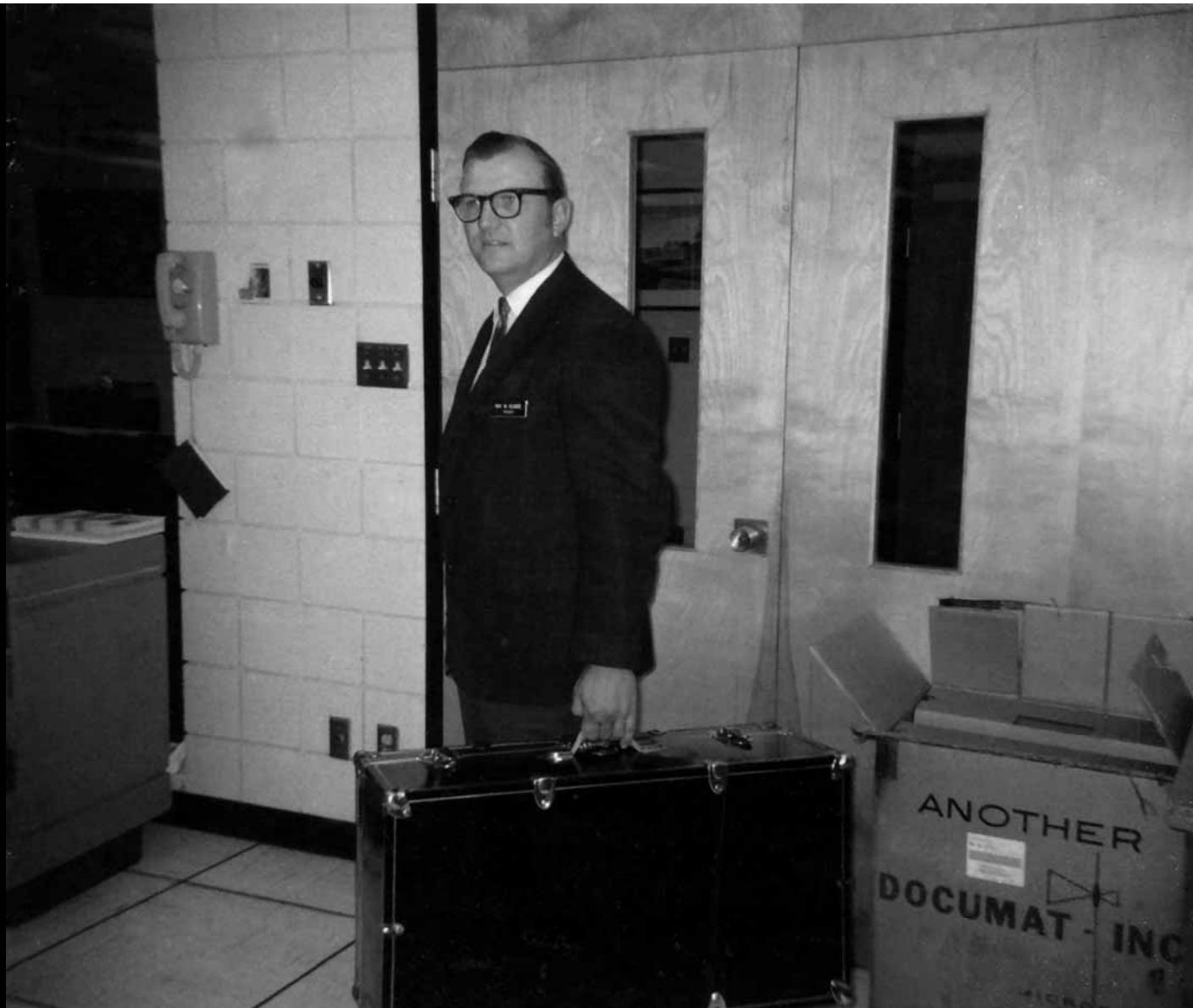


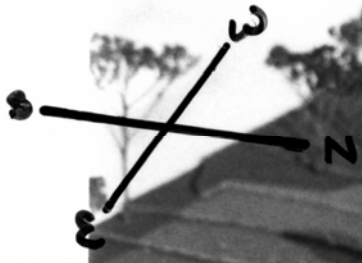
financial challenges

the 1977
employee walkout

EXIT








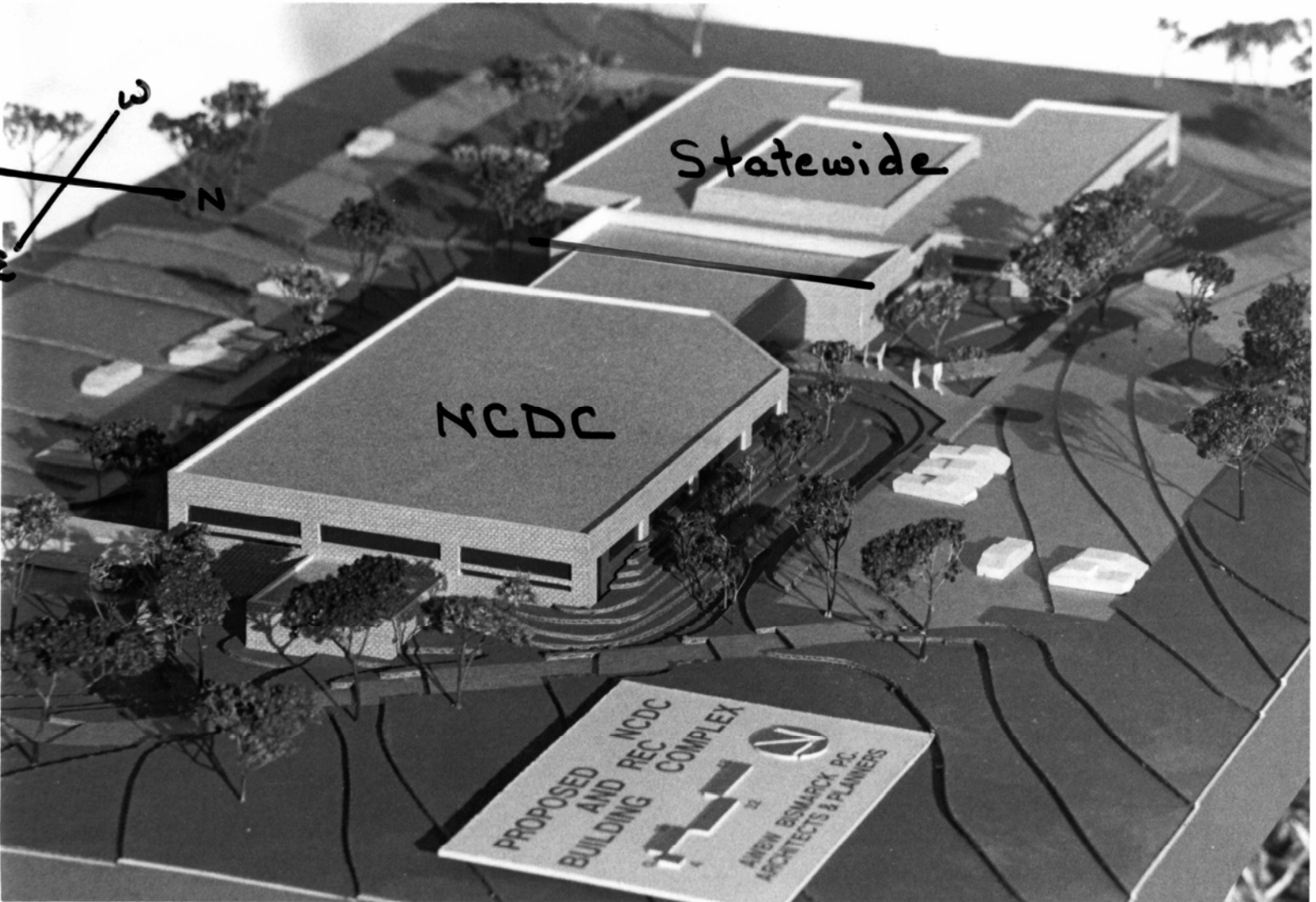
Statewide

NCDC

PROPOSED
AND REC
BUILDING NCDC
COMPLEX



AMEN BSMARCK PC
ARCHITECTS & PLANNERS



A photograph of the National Center for Disease Control and Prevention (NCDC) building. The building is a modern, multi-story structure with a light-colored, textured facade. The letters "NCDC" are prominently displayed in large, dark, bold font on the left side of the building. To the right, there is a glass-enclosed structure, possibly an entrance or a covered walkway, with a dark frame. The building is surrounded by lush greenery, including several large trees with dense foliage and a well-maintained lawn in the foreground. A paved walkway leads towards the building. The sky is overcast, and the overall scene is captured in a natural, outdoor setting.

NCDC





A Software Rewrite

1998

the regional business model was broken

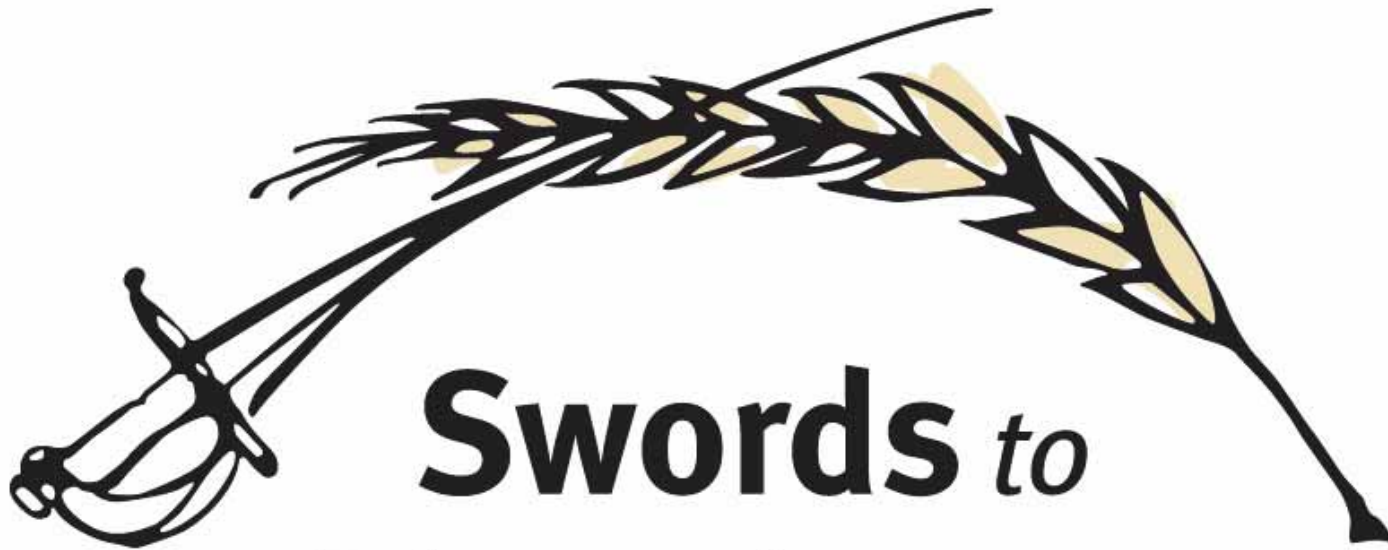




**National Rural Utilities
Cooperative Finance Corporation**

a consolidation of
competitors





Swords *to*
Plowshares





www.time.com/time

JANUARY 28, 1999

TIME

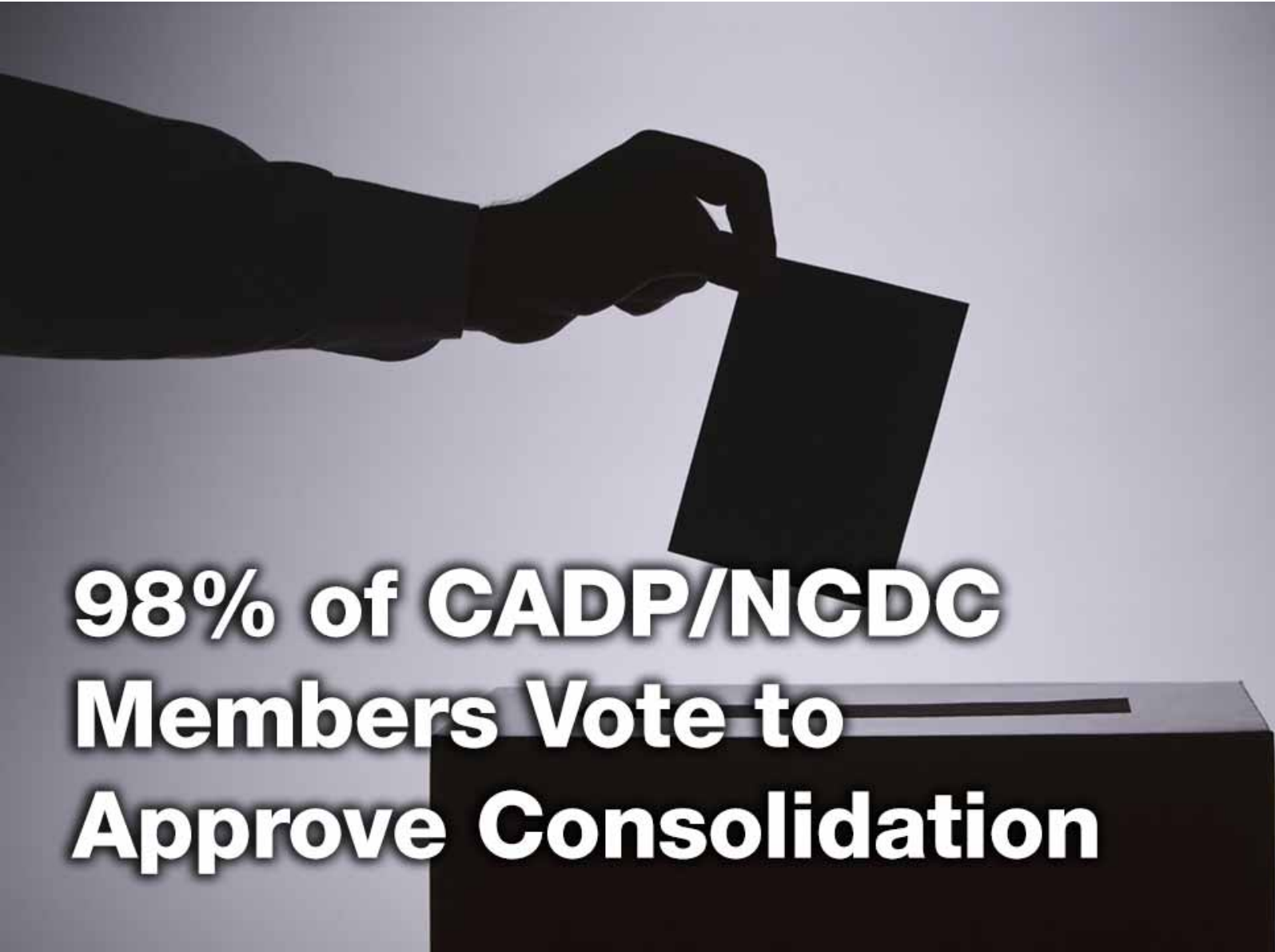
PANIC DONT PANIC

THE END OF THE WORLD!?!
Y2K insanity! Apocalypse Now! Will computers melt down? Will society? A guide to **MILLENNIUM MADNESS**

MILLENNIUM CLOCK
COUNTDOWN TO THE YEAR 2000

MILLENNIUM CLOCK
COUNTDOWN TO THE YEAR 2000

Y2K
No
down
society: A guide to
MILLENNIUM MADNESS

A silhouette of a hand dropping a ballot into a ballot box. The background is split into a light grey left half and a dark red right half.

**98% of CADP/NCDC
Members Vote to
Approve Consolidation**

2000

*North Central
Data Cooperative*



NCDC

CADP



**National Information
Solutions Cooperative**





NISC Founded



2000



Capturis[™]
an *NISC* company





The vision to see. The power to do.®

**Project Discovery
iVUE Business Plan**



2007



iVUE®



NineStar

CONNECT



**iVUE Customer Care &
Billing Installed**

2007

the power of the
cooperative business model



ORACLE®



building a culture of
servant leadership

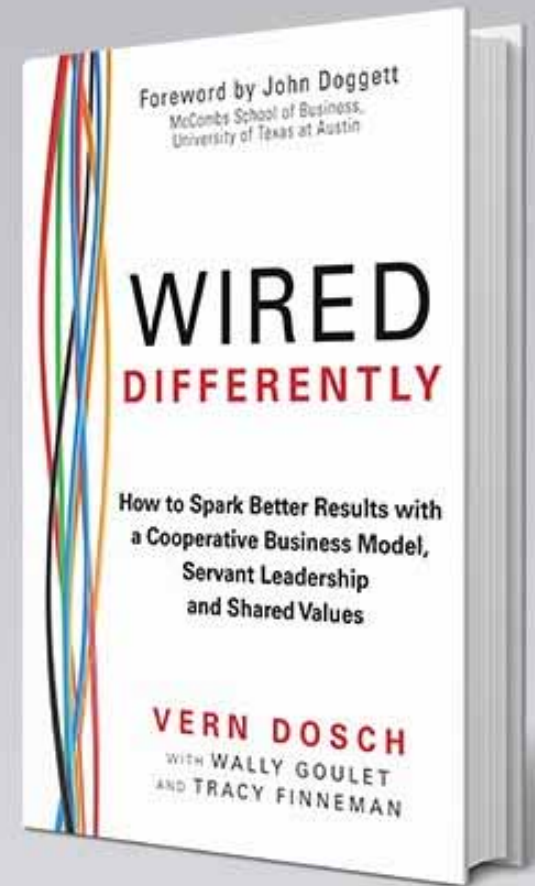


WIRED DIFFERENTLY

How to Spark Better Results

amazon.com  UNIVERSITY OF MARY BARNES & NOBLE

www.WIREDDIFFERENTLY.coop



Learn more about being *Wired Differently*.

A large, dark-colored industrial flywheel is the central focus of the image. It is situated in a museum or industrial heritage site, with a brick wall and other machinery visible in the background. The flywheel is partially enclosed by a red metal railing. The lighting is dim, highlighting the metallic texture of the flywheel. The text "the flywheel begins turning faster + faster" is overlaid in white, sans-serif font across the center of the image.

the flywheel begins turning
faster + faster

MEMBERSHIP



Membership in
1970

MEMBERSHIP



Membership in
1975

MEMBERSHIP



Membership in
1980

MEMBERSHIP



Membership in
1985

MEMBERSHIP



Membership in
1990

MEMBERSHIP



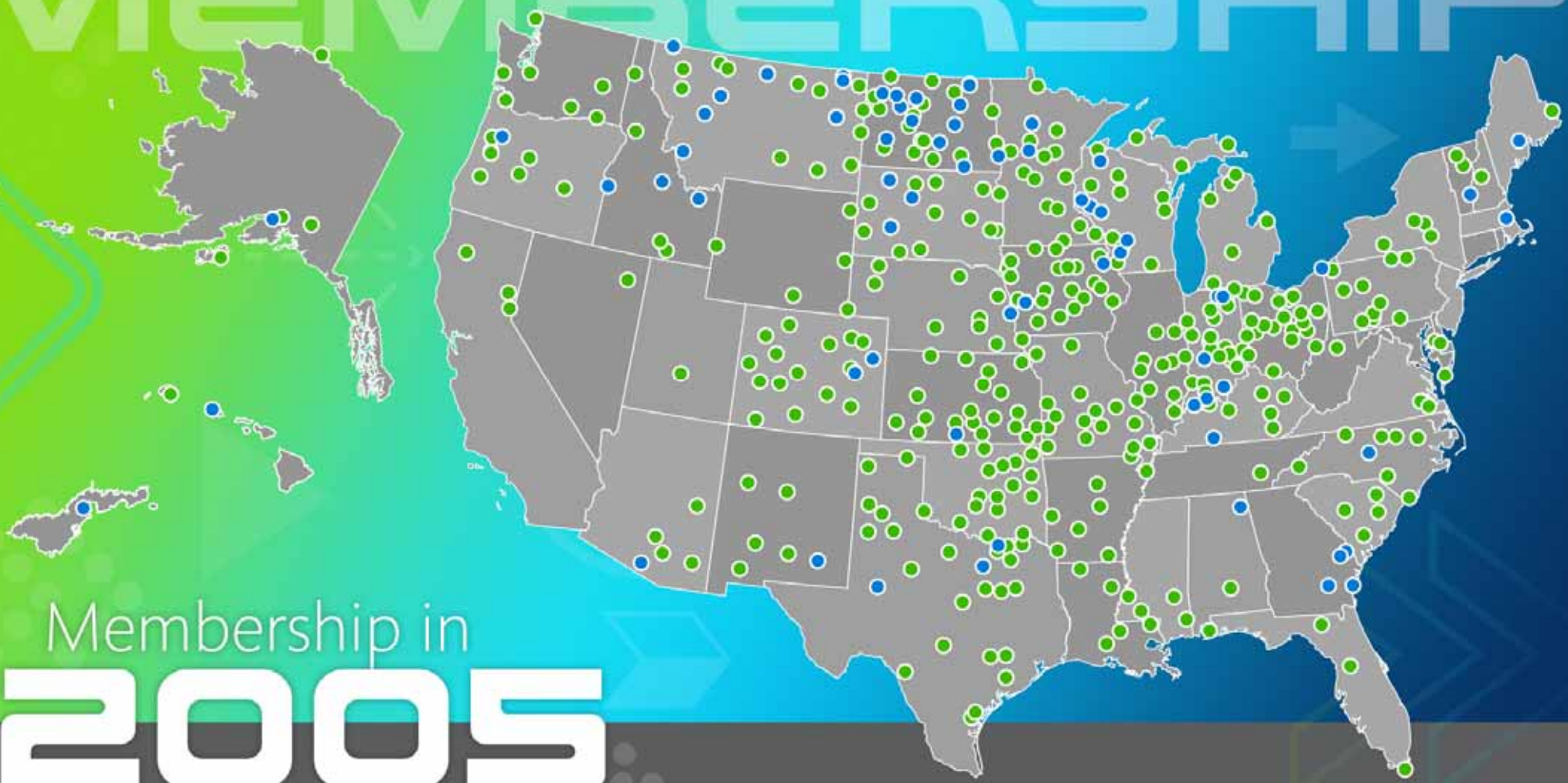
Membership in
1995

MEMBERSHIP



Membership in
2000

MEMBERSHIP



Membership in
2005

MEMBERSHIP



Membership in
2010

MEMBERSHIP



Membership in

2015

MEMBERSHIP



Membership in
2019

EMPLOYEES



Employees in

1970

EMPLOYEES



Employees in

1975

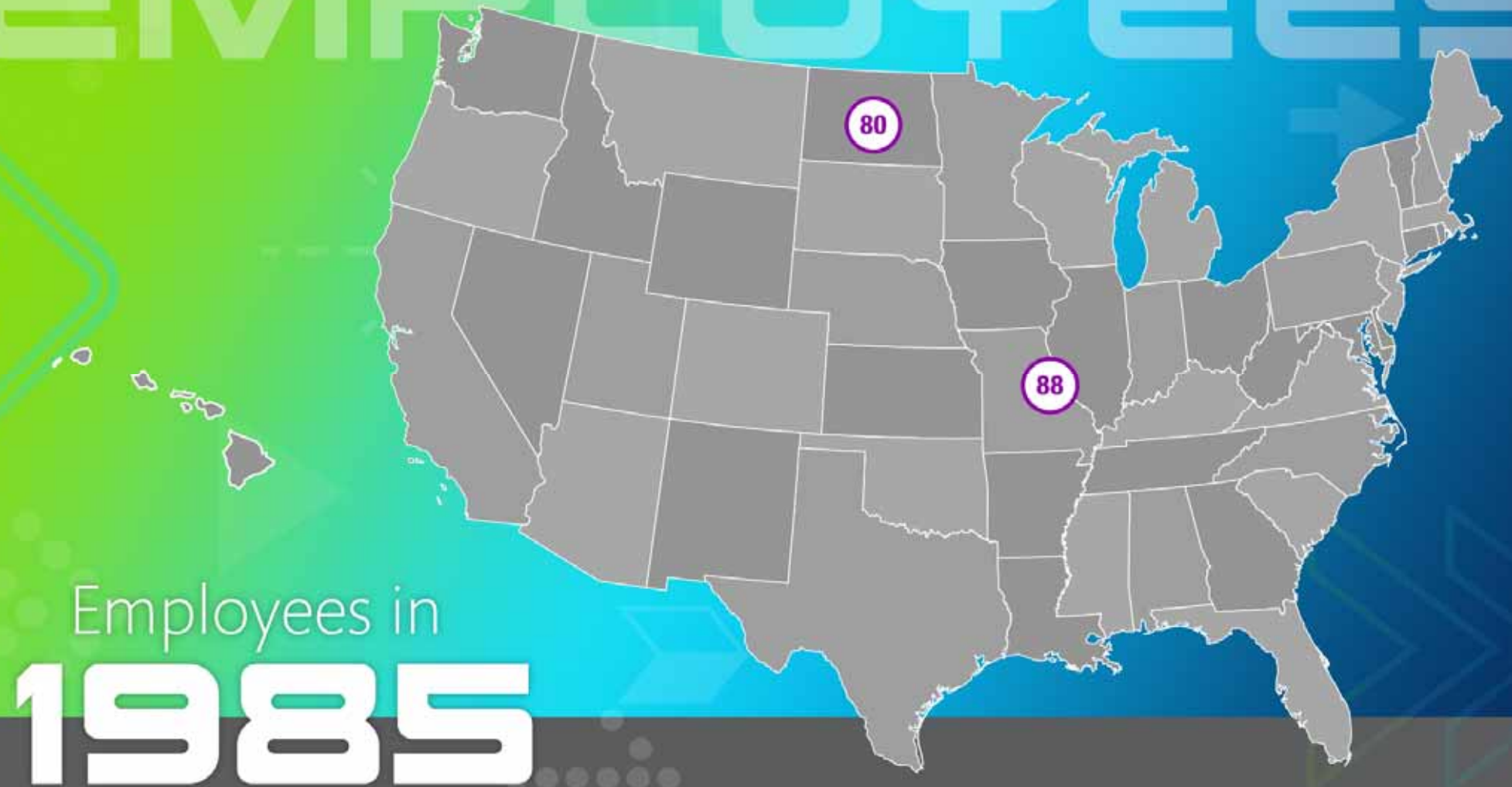
EMPLOYEES



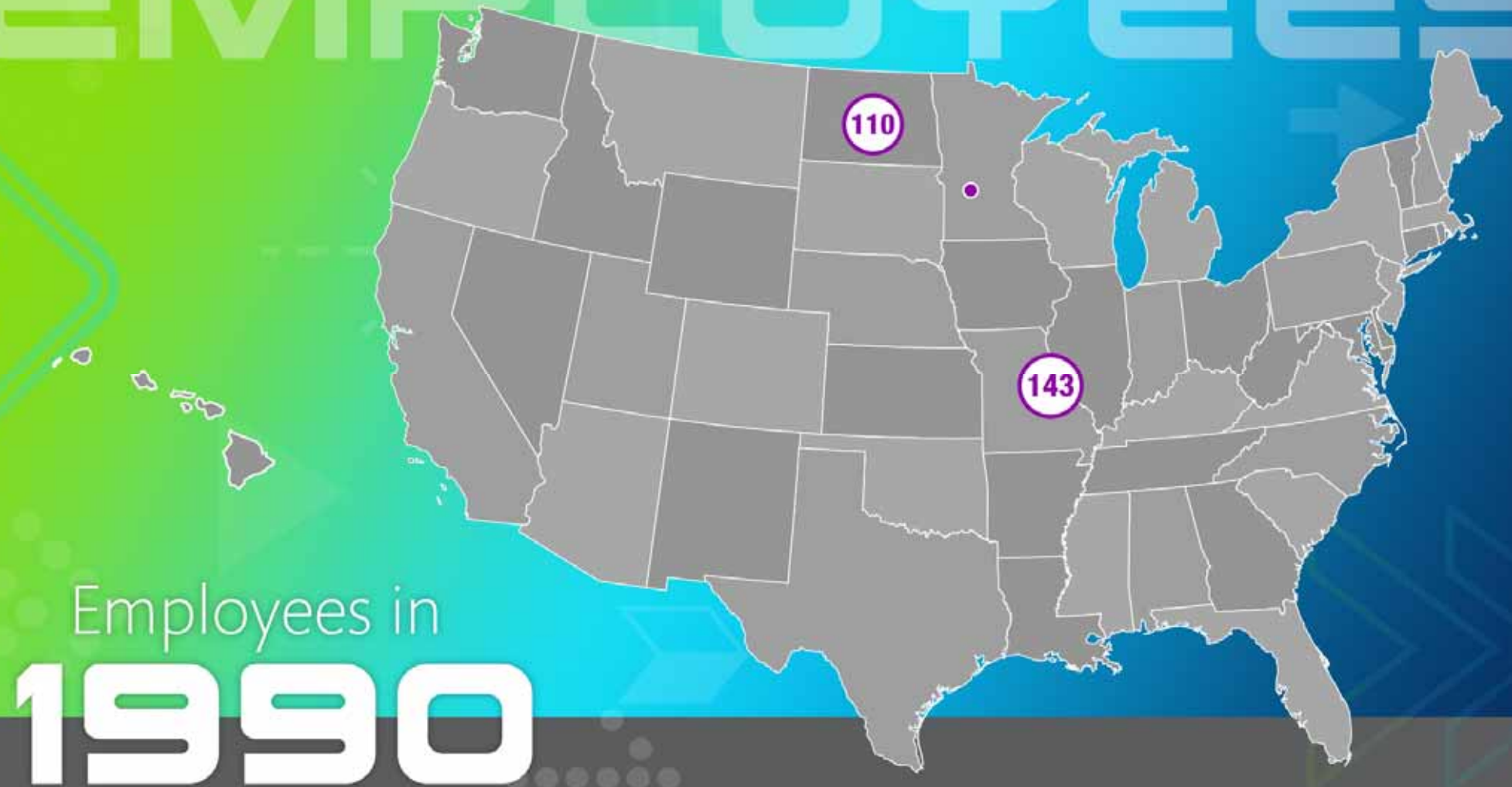
Employees in

1980

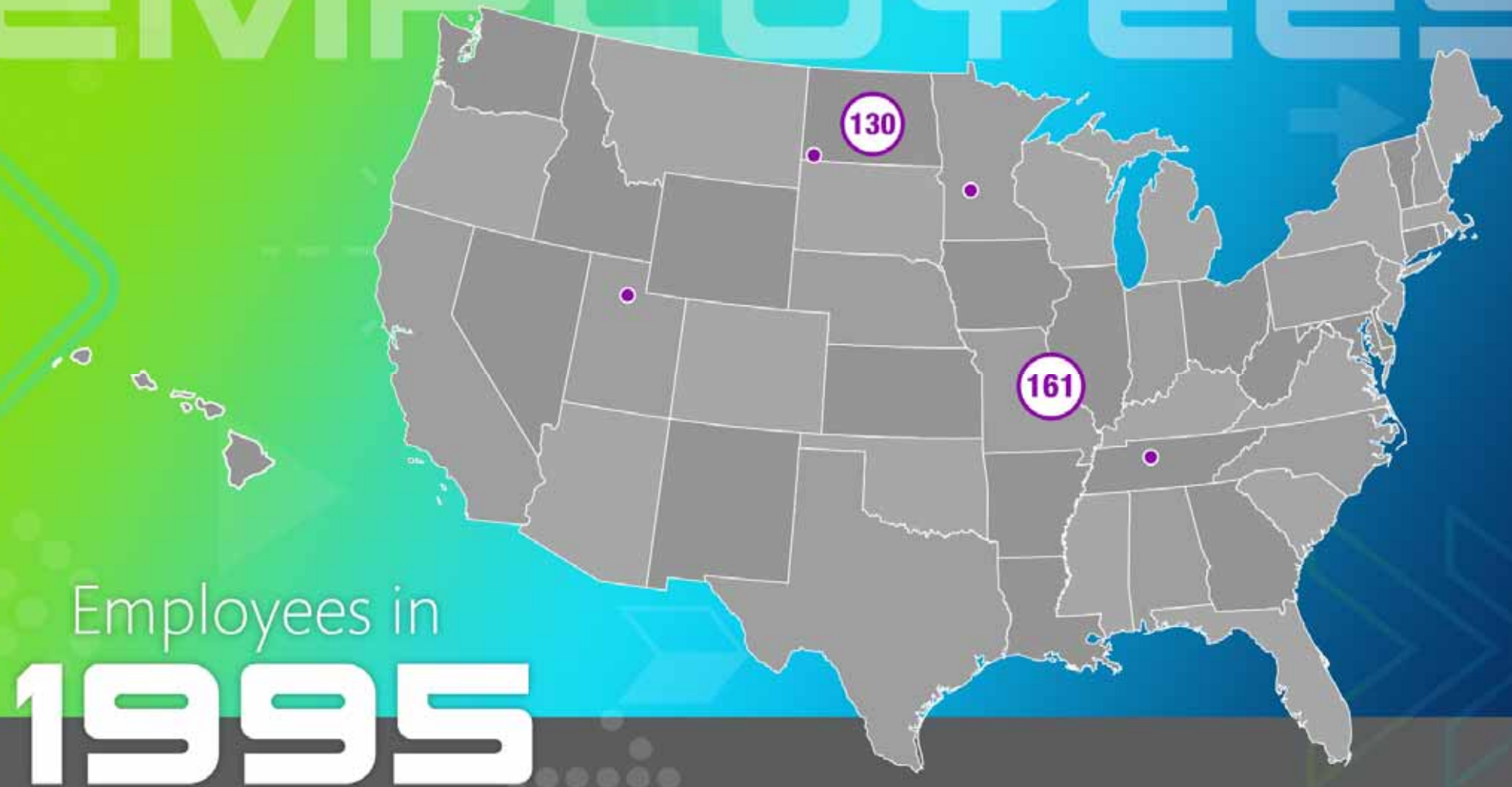
EMPLOYEES



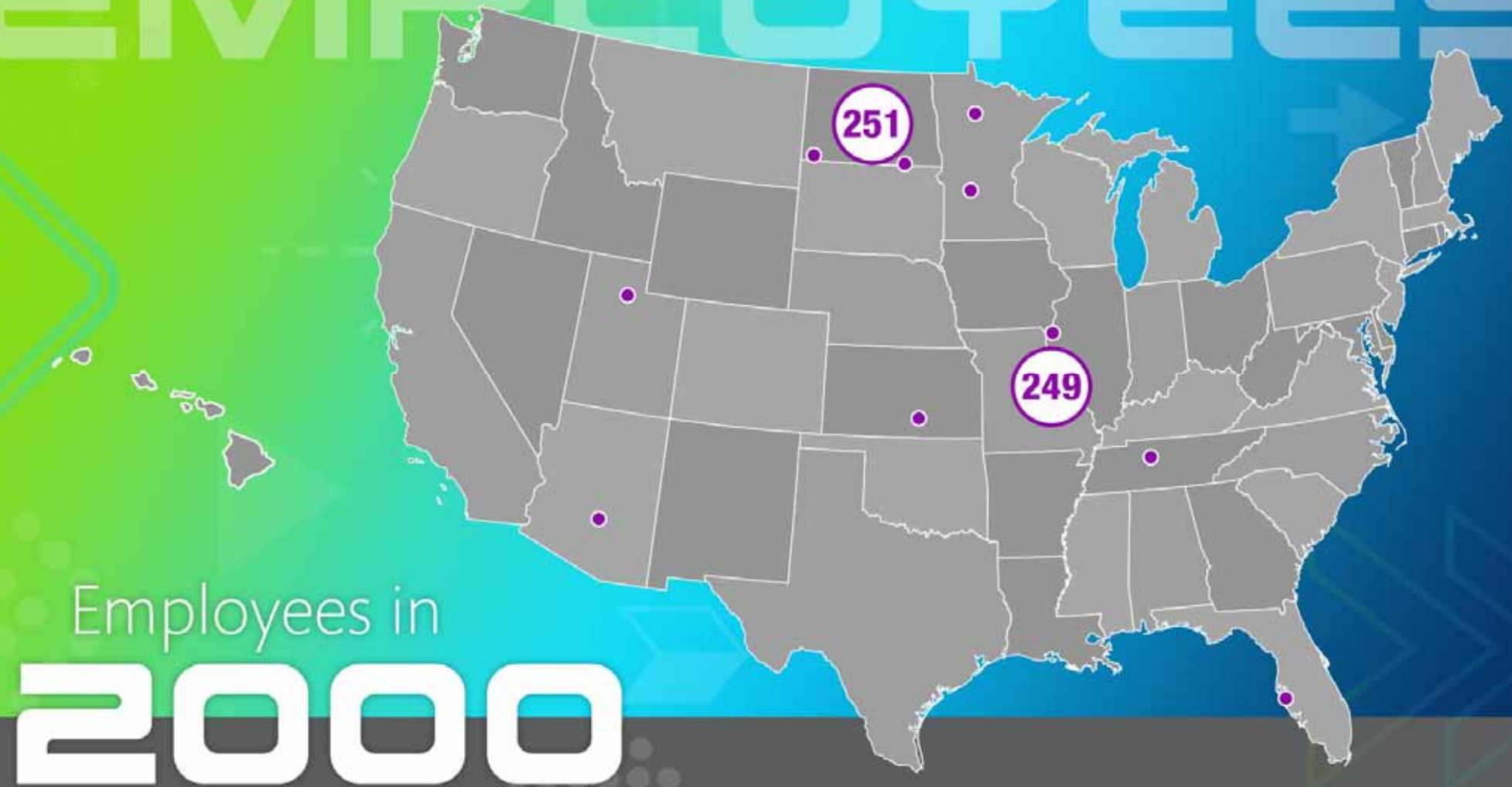
EMPLOYEES



EMPLOYEES



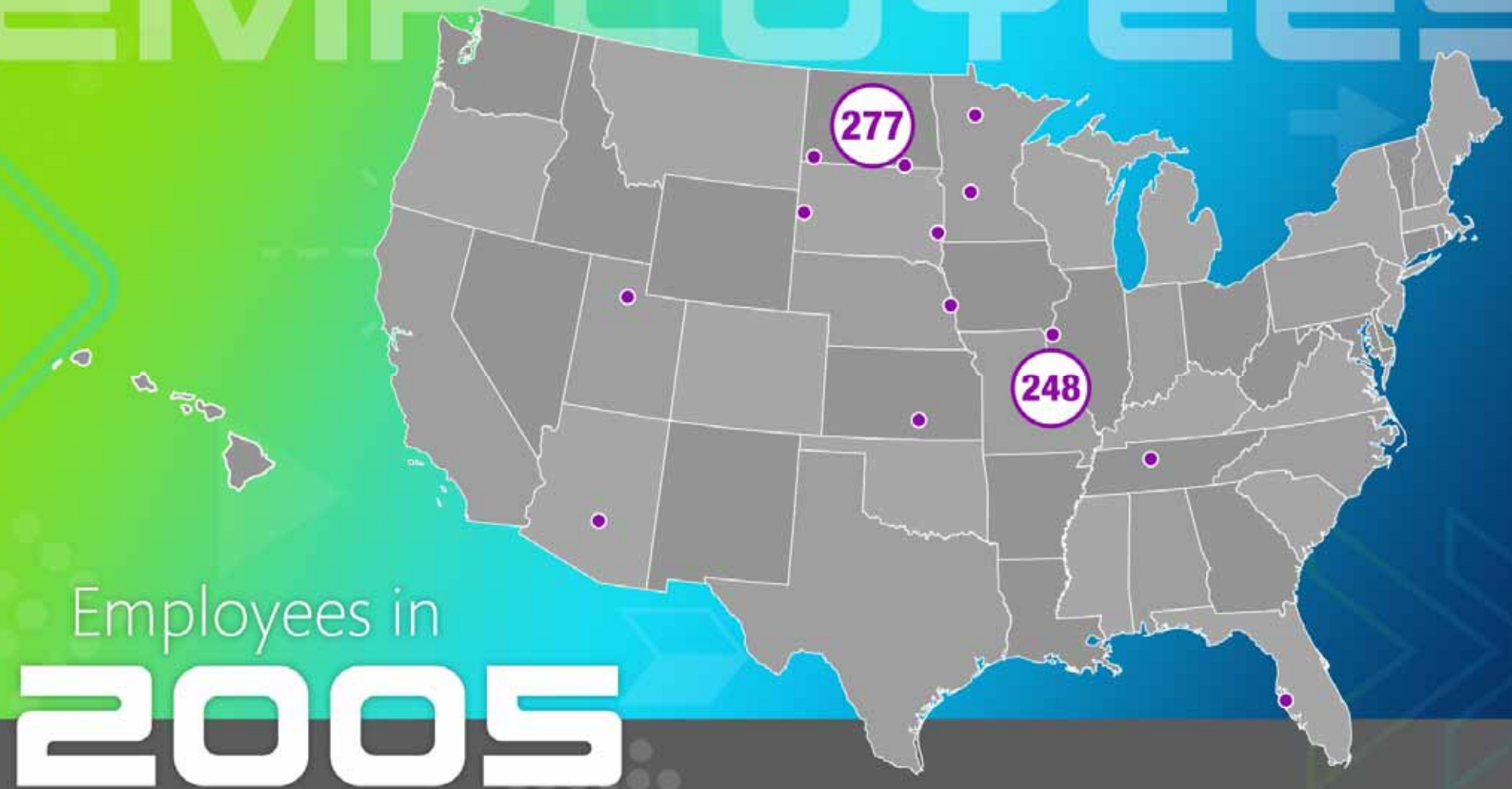
EMPLOYEES



Employees in

2000

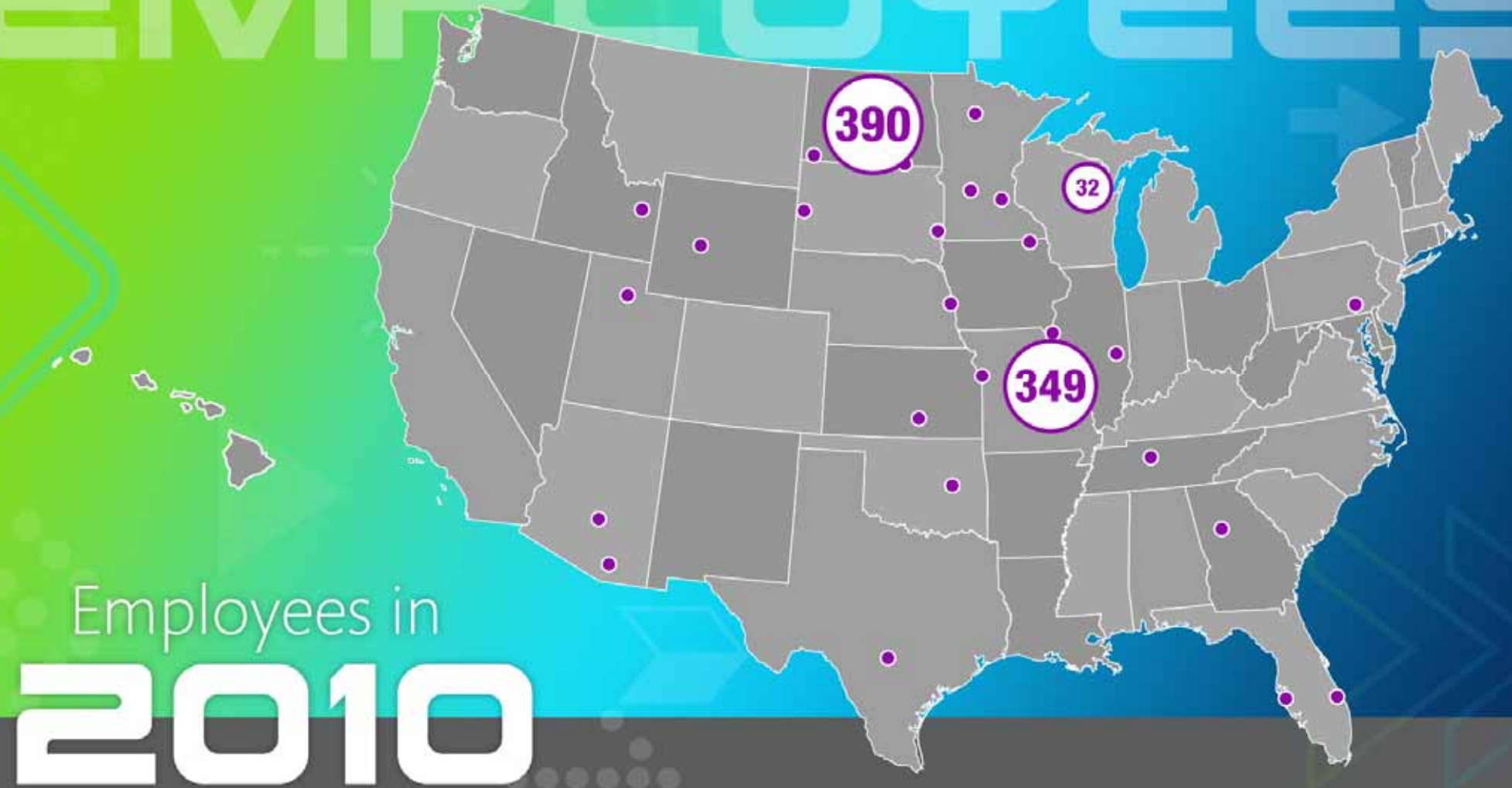
EMPLOYEES



Employees in

2005

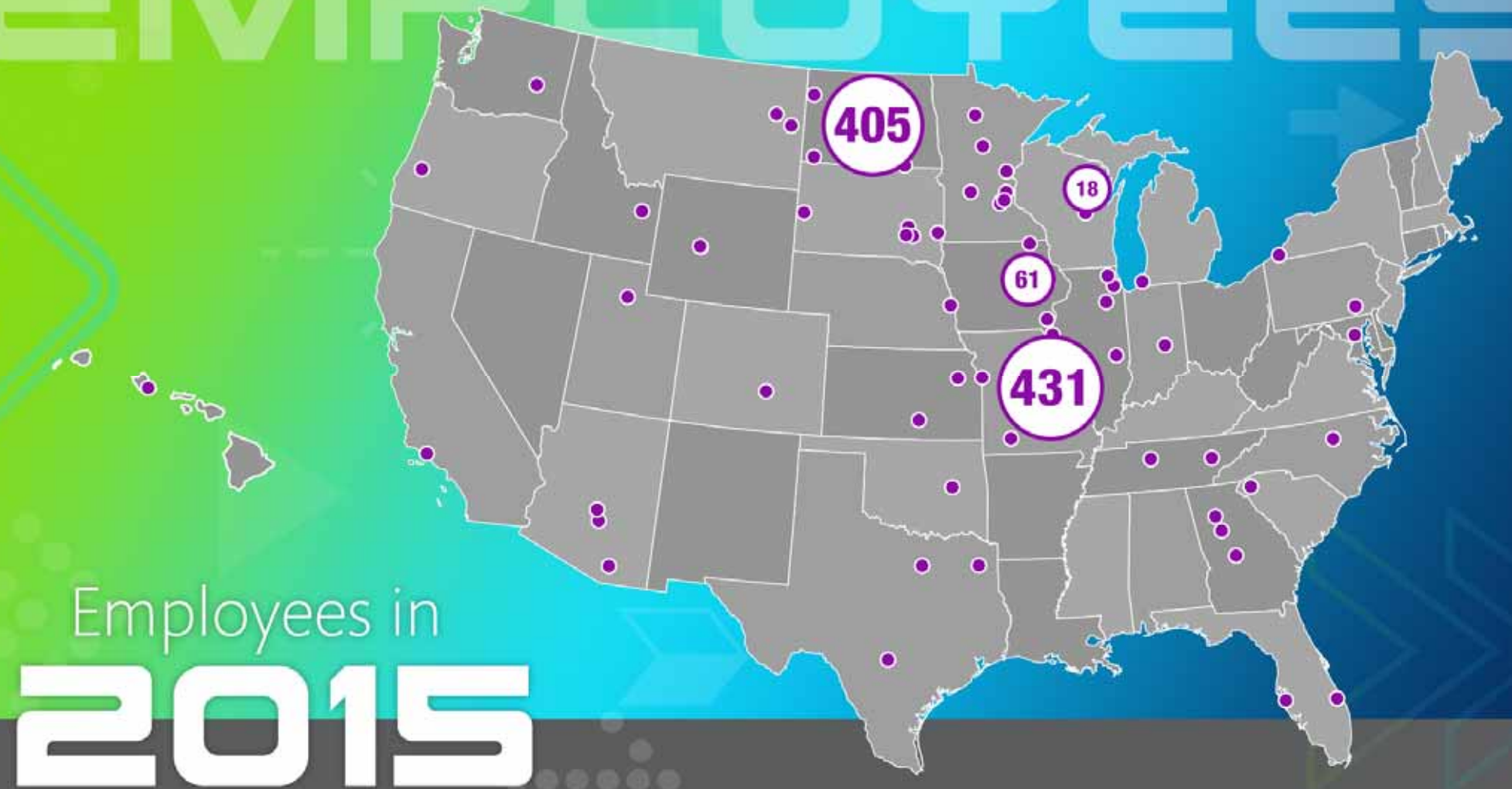
EMPLOYEES



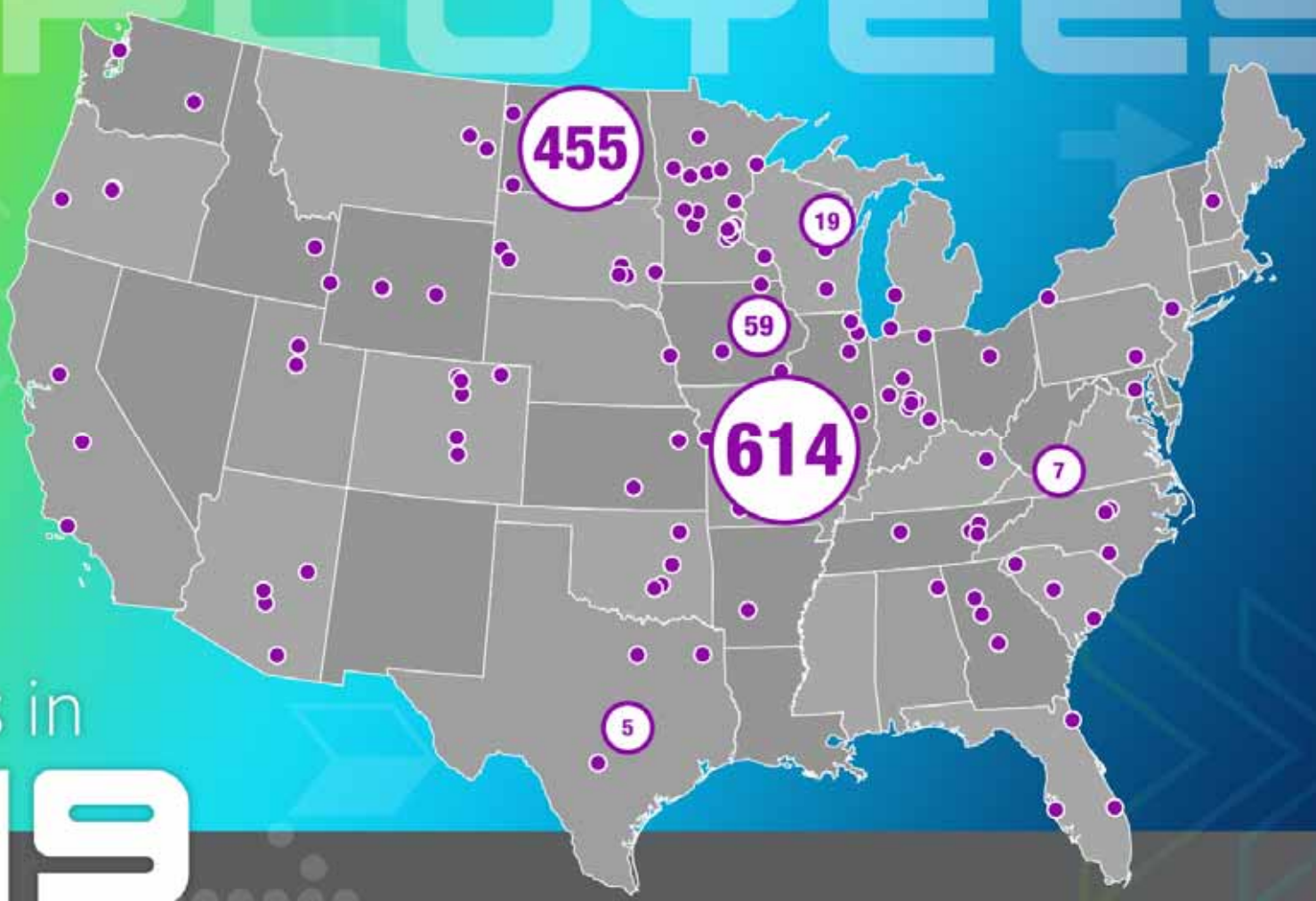
Employees in

2010

EMPLOYEES



EMPLOYEES



Employees in

2019



MANDAN, ND



CEDAR RAPIDS, IA



LAKE SAINT LOUIS, MO



AUSTIN, TX



SHAWANO, WI



BLACKSBURG, VA



nisc



by the numbers



more than

840

members

IN ALL 50 STATES



utility

12.6

million

END CUSTOMERS



telecom

1.6

million

END CUSTOMERS



more than

260

million

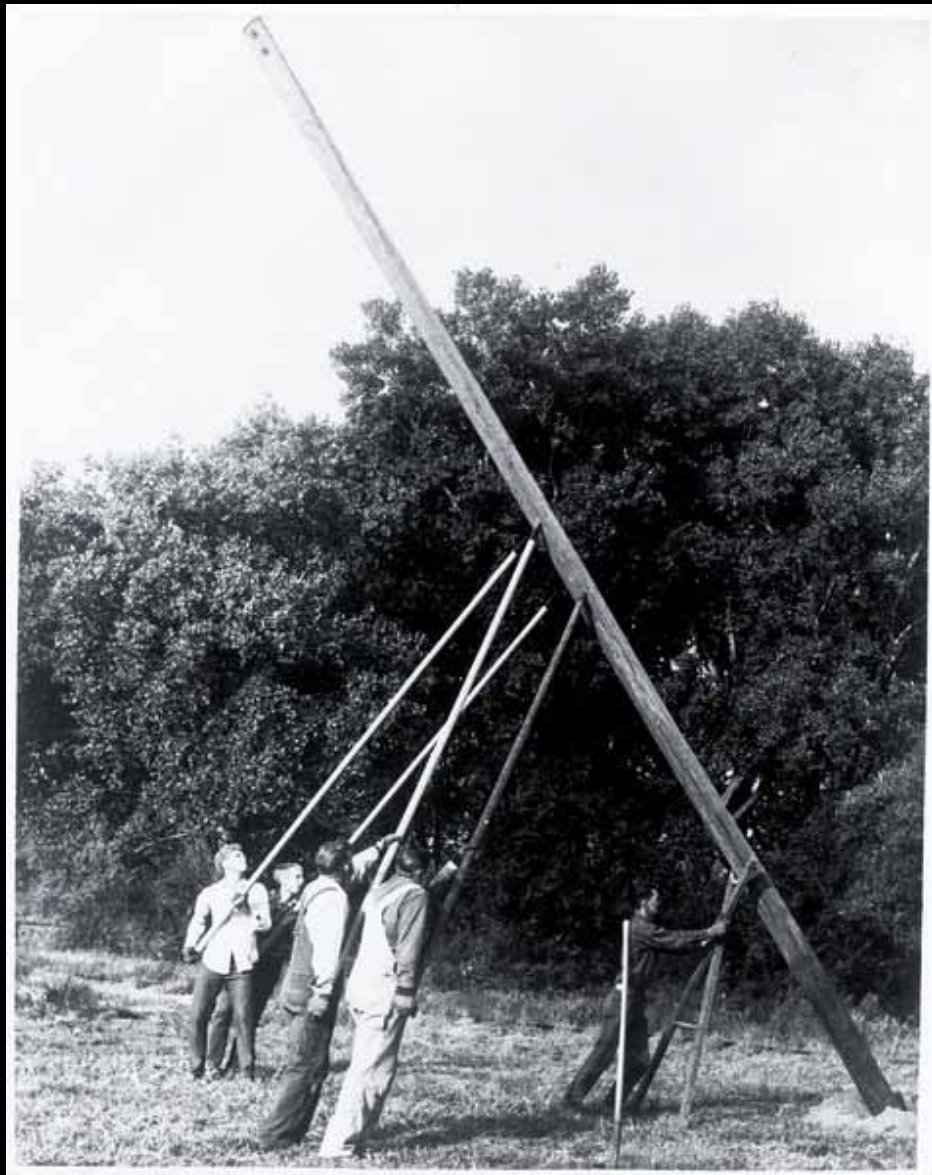
BILLING STATEMENTS

printed last year



INNOVATION







COOPERATION



Among Cooperatives



thanks to

NDARECs

Your Touchstone Energy® Cooperative 